

If it looks like a duck, swims like a duck, and quacks like a duck, then it probably is a duck.



*Attributed to
James Whitcomb Riley*

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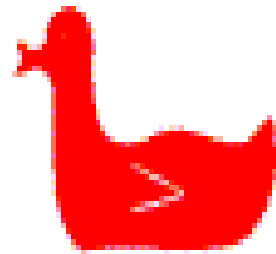
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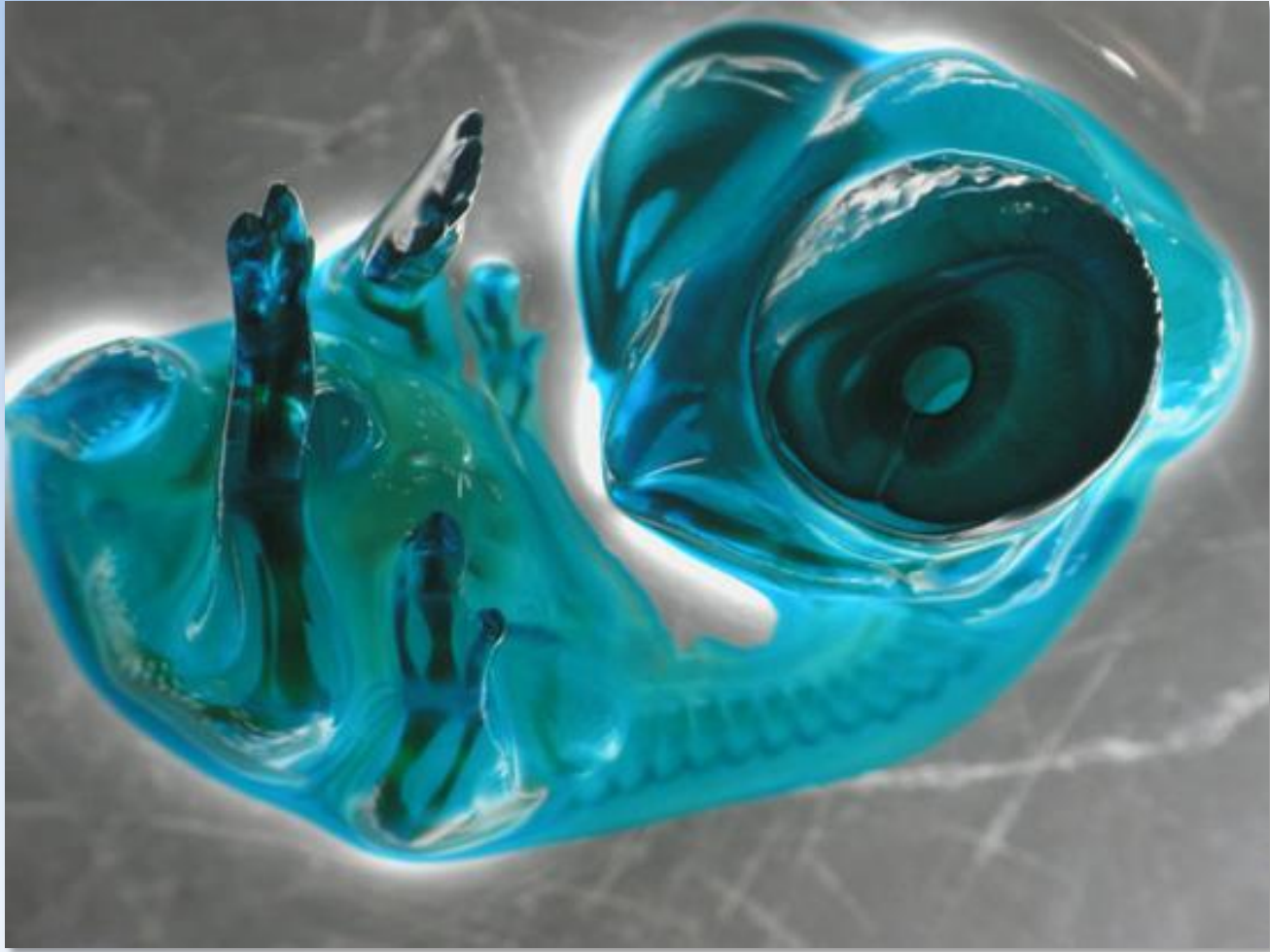
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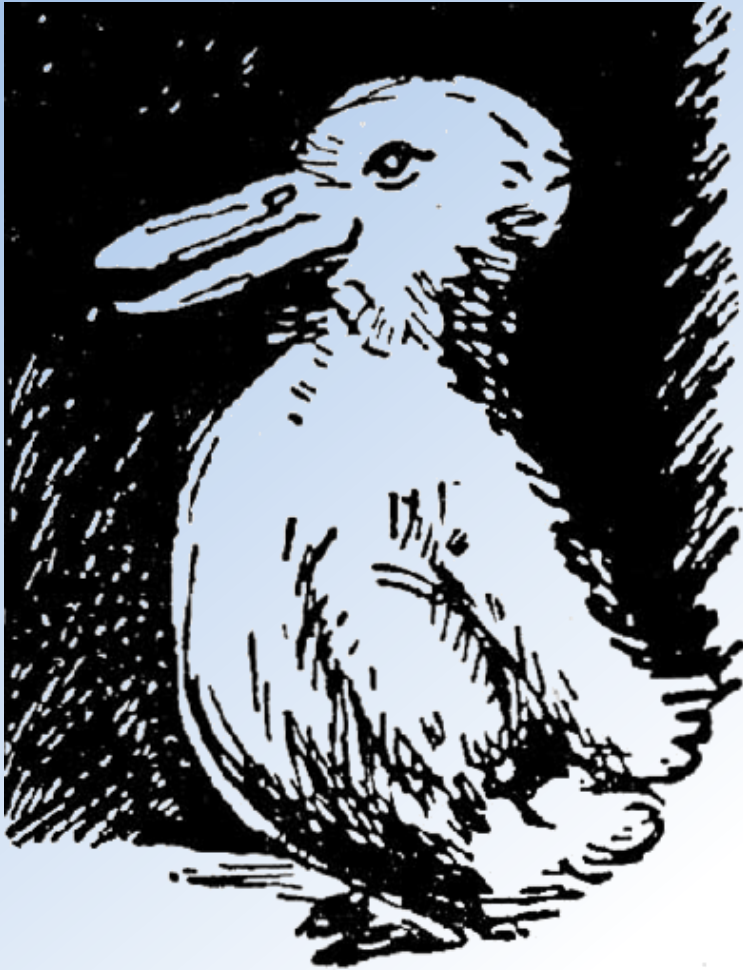
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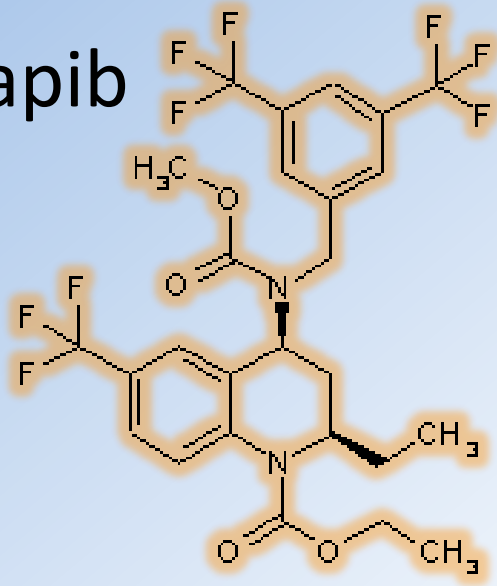


Corollary: if it has the genome (DNA) of a duck, it is probably a duck.

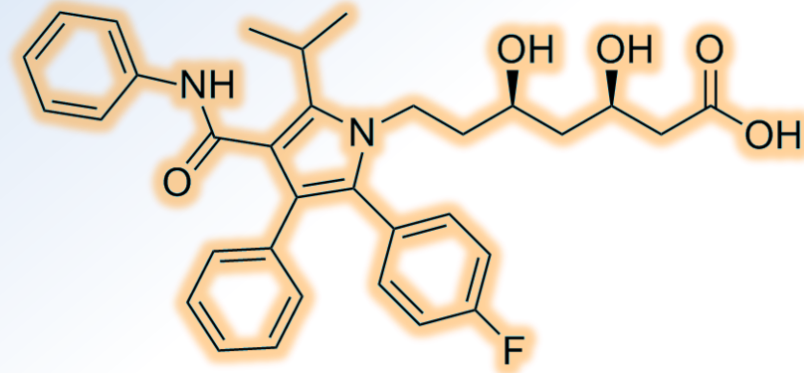


One of these molecules generates \$13B/year in revenues for Pfizer...

Torcetrapib

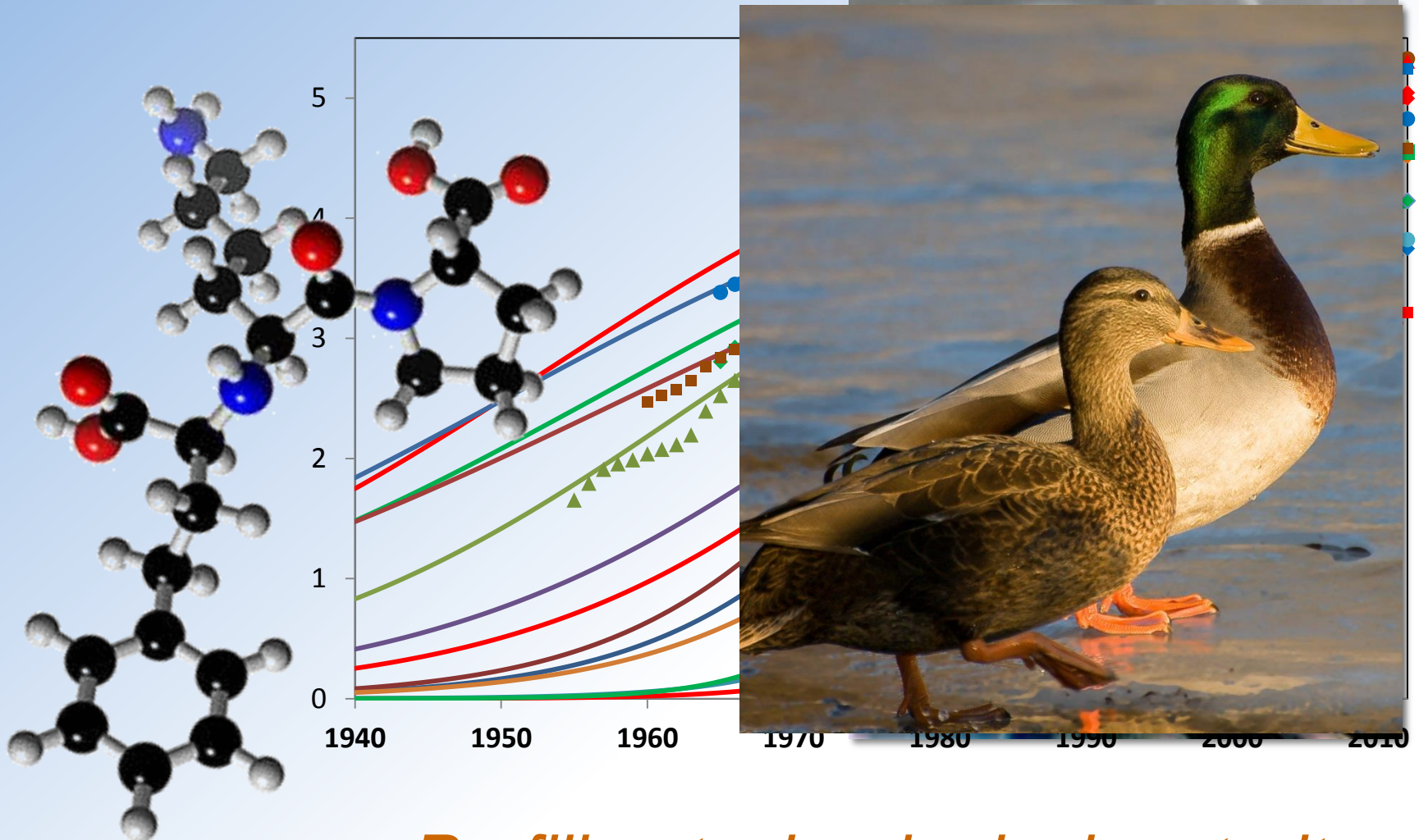


Atorvastatin



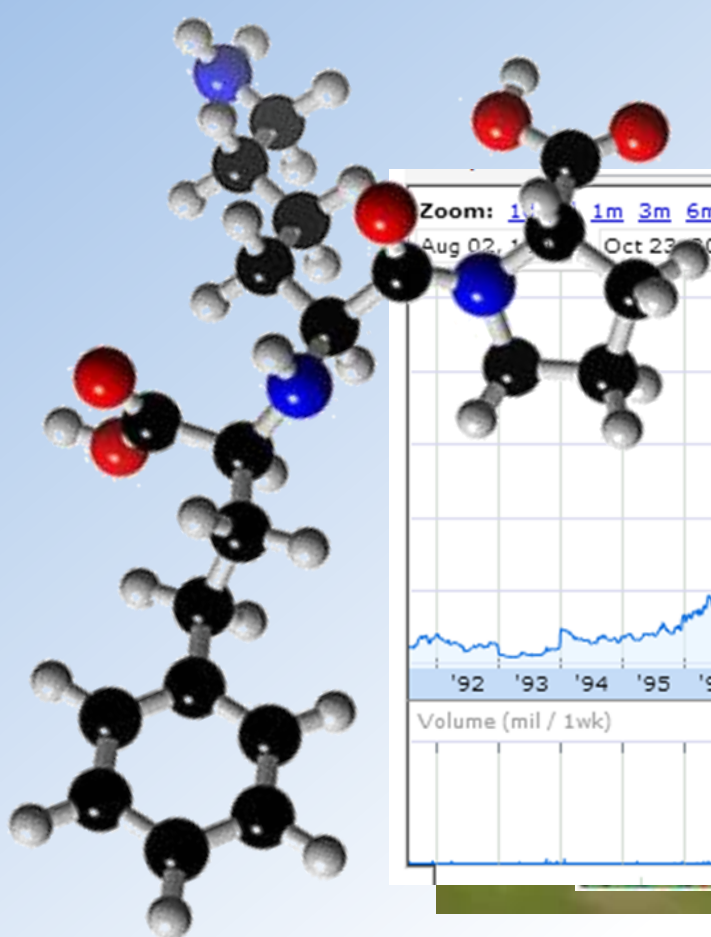
...Pfizer invested \$1B in the other, and lost \$20B market cap when it failed.

Predicting successful pharmaceutical innovations



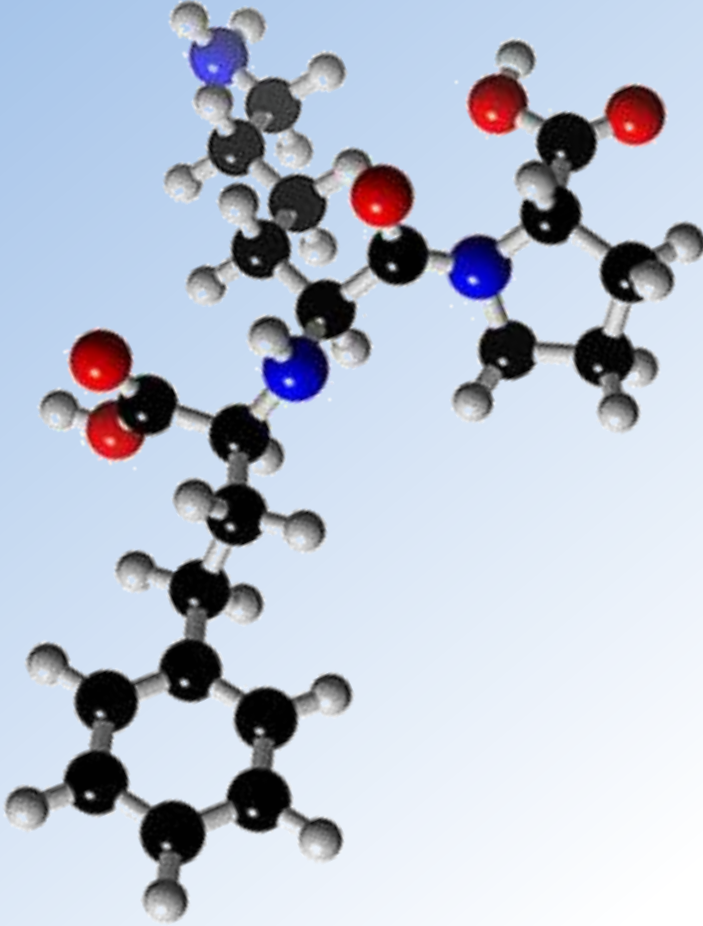
Profiling technological maturity

Predicting successful pharmaceutical innovations



biology and disease environment

Second corollary: if it has the genome (DNA) of a duck, and swims like a duck, it is probably worth an investment.



Applications of big data:
Technological maturity

- chemistry
- biology
- medicine

Business environment

- management
- investment
- market



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